

B S R & Co. LLP

Chartered Accountants

14th Floor, Central B Wing and North C Wing,
Nesco IT Park 4, Nesco Center,
Western Express Highway,
Goregaon (East), Mumbai - 400 063

Telephone: +91 22 6257 1000
Fax: +91 22 6257 1010

Independent Auditors' Report

To the Board of Directors of Kaya Limited

Report on the audit of the Consolidated Annual Financial Results

Opinion

We have audited the accompanying consolidated annual financial results of Kaya Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") for the year ended 31 March 2021, attached herewith, being submitted by the Holding Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate audited financial statements / information of the subsidiaries, the aforesaid consolidated annual financial results:

- a. include the annual financial results of the following entities:

Name of the Entity	Relationship
a) KME Holdings Pte. Ltd.	Subsidiary
b) Kaya Middle East DMCC	Subsidiary
c) Kaya Middle East FZE	Step-down subsidiary
d) Iris Medical Centre LLC	Step-down subsidiary
e) Minal Medical Centre LLC - Dubai	Step-down subsidiary
f) Minal Medical Centre LLC - Sharjah	Step-down subsidiary

- b. are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and
- c. give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards, and other accounting principles generally accepted in India, of the consolidated net loss and other comprehensive income and other financial information of the Group for the year ended 31 March 2021.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing ("SAs") specified under Section 143(10) of the Companies Act, 2013 ("the Act"). Our responsibilities under those SAs are further described in the Auditors' Responsibilities for the Audit of the Consolidated Annual Financial Results section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act, and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

Registered Office:

Independent Auditors' Report (*Continued*)

Kaya Limited

Basis for Opinion (*Continued*)

We believe that the audit evidence obtained by us along with the consideration of audit reports of the other auditors referred to in sub paragraph (a) of the "Other Matters" paragraph below, is sufficient and appropriate to provide a basis for our opinion on the consolidated annual financial results.

Emphasis of Matter

We draw attention to Note 4 to the consolidated annual financial results, which explains the management's assessment of going concern assumption and financial impact on account of various factors including COVID 19 pandemic situation and its assertion that based on best estimates made by it, the Group will continue as a going concern i.e., continue its operations and will be able to discharge its liabilities for the foreseeable future, despite the significant impact of COVID-19 and factors which continue to evolve and are therefore highly dependent on future circumstances.

Our opinion is not modified in respect of this matter

Management's and Board of Directors' Responsibilities for the Consolidated Annual Financial Results

These consolidated annual financial results have been prepared on the basis of the consolidated annual financial statements.

The Holding Company's Management and the Board of Directors are responsible for the preparation and presentation of these consolidated annual financial results that give a true and fair view of the consolidated net profit/ loss and other comprehensive income and other financial information of the Group in accordance with the recognition and measurement principles laid down in Indian Accounting Standards prescribed under Section 133 of the Act and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Management and Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of each company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated annual financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated annual financial results by the Management and the Directors of the Holding Company, as aforesaid.

In preparing the consolidated annual financial results, the Management and the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group is responsible for overseeing the financial reporting process of each company.

Independent Auditors' Report (*Continued*)

Kaya Limited

Auditor's Responsibilities for the Audit of the Consolidated Annual Financial Results

Our objectives are to obtain reasonable assurance about whether the consolidated annual financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated annual financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated annual financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing our opinion through a separate report on the complete set of financial statements on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the consolidated financial results made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated annual financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated annual financial results, including the disclosures, and whether the consolidated annual financial results represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial results of the entities within the Group to express an opinion on the consolidated annual financial results. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the consolidated financial results of which we are the independent auditors. For the other entities included in the consolidated annual financial results, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in para (a) of the section titled "Other Matters" in this audit report.

Independent Auditors' Report (*Continued*)

Kaya Limited

Auditor's Responsibilities for the Audit of the Consolidated Annual Financial Results (*Continued*)

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated annual financial results of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

We also performed procedures in accordance with the circular No CIR/CFD/CMD1/44/2019 issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.

Other Matters

(a) The consolidated annual financial results include the audited financial results of six subsidiaries (including step-down subsidiaries), whose financial statements reflect total assets (before consolidation adjustments) of Rs. 31,469.49 lakhs as at 31 March 2021, total revenue (before consolidation adjustments) of Rs. 16,200.99 lakhs and total net loss after tax (before consolidation adjustments) of Rs. 1,984.22 lakhs and net cash inflows of Rs 378.79 lakhs for the year ended on that date, as considered in the consolidated annual financial results, which have been audited by their respective independent auditors. The independent auditors' reports on financial statements / information of these entities have been furnished to us by the management and our opinion on the consolidated annual financial results, in so far as it relates to the amounts and disclosures included in respect of these entities, is based solely on the report of such auditors and the procedures performed by us are as stated in paragraph above.

Our opinion on the consolidated annual financial results is not modified in respect of the above matter with respect to our reliance on the work done and the reports of the other auditors.

(b) The consolidated annual financial results include the results for the quarter ended 31 March 2021 being the balancing figure between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the third quarter of the current financial year which were subject to limited review by us.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No: 101248W/W-100022

**RAJESH
MEHRA**

Digitally signed by
RAJESH MEHRA
Date: 2021.05.19
14:39:51 +05'30'

Rajesh Mehra

Partner

Membership No: 103145

UDIN: 21103145AAAABX7731

Mumbai
19 May 2021

Kaya Limited**Consolidated Balance Sheet as at 31 March 2021****(Rs. in lakhs)**

Particulars	31 March 2021 (Audited)	31 March 2020 (Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	6,406.22	8,420.46
Capital work-in-progress	55.50	41.28
Right-of-use asset	10,994.62	12,251.35
Goodwill	10,423.15	9,538.64
Intangible assets		
Other intangible assets	27.86	78.18
Intangible assets under development	88.99	48.91
Financial assets		
Loans	930.64	918.79
Other financial assets	-	2.07
Income tax assets	3.85	8.17
Other non-current assets	85.97	98.82
	29,016.80	31,406.67
Current assets		
Inventories	2,763.31	3,600.22
Financial assets		
Investments	1,135.17	1,878.46
Trade receivables	331.34	513.77
Cash and cash equivalents	1,225.08	730.66
Bank balances other than above	52.51	48.56
Loans	808.03	1,101.76
Other financial assets	142.75	45.88
Other current assets	1,328.75	1,554.62
	7,786.94	9,473.93
TOTAL ASSETS	36,803.74	40,880.60
EQUITY AND LIABILITIES		
Equity		
Share capital	1,306.41	1,306.41
Other equity	4,141.53	6,857.84
	5,447.94	8,164.25
Non-controlling interest	37.24	67.14
Liabilities		
Non-current liabilities		
Financial liabilities		
Borrowings	2,861.23	2,217.36
Lease liabilities	8,874.72	10,300.24
Provisions	1,407.37	1,250.38
	13,143.32	13,767.98
Current liabilities		
Financial liabilities		
Lease liabilities	3,558.29	3,450.06
Trade payables		
Total outstanding dues of Micro enterprises and Small enterprises	127.14	158.24
Total outstanding dues of creditors other than Micro enterprises and Small enterprises	3,128.55	2,898.33
Other financial liabilities	1,676.72	1,266.05
Other current liabilities	9,002.03	10,390.23
Provisions	682.51	718.31
	18,175.24	18,881.22
TOTAL EQUITY AND LIABILITIES	36,803.74	40,880.60

Kaya Limited
Statement of Consolidated Financial Results for the quarter and year ended 31 March 2021

(Rs. in lakhs)

Sr. No.	Particulars	Quarter ended			Year ended	
		31 March 2021	31 December 2020	31 March 2020	31 March 2021	31 March 2020
		Refer Note 7	(Unaudited)	Refer Note 7	(Audited)	(Audited)
1	Income					
	(a) Revenue from operations	8,920.57	8,789.22	8,707.82	27,496.72	39,321.79
	(b) Other income (Refer Note 5)	272.54	209.83	516.47	1,478.50	861.63
	Total income	9,193.11	8,999.05	9,224.29	28,975.22	40,183.42
2	Expenses					
	(a) Cost of materials consumed	268.86	300.61	311.77	715.89	1,433.47
	(b) Purchase of stock-in-trade	111.51	7.59	47.28	145.33	266.17
	(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	8.31	14.34	50.02	214.65	27.77
	(d) Employee benefits expense	3,436.21	3,176.56	3,422.36	11,528.13	14,564.02
	(e) Finance costs	379.54	366.68	496.74	1,479.87	1,674.09
	(f) Depreciation and amortisation expense	1,545.06	1,463.16	2,173.05	6,014.42	7,525.78
	(g) Impairment loss	25.51	-	28.47	25.51	28.47
	(h) Consumption of stores and spares	1,287.83	1,342.99	1,228.40	4,309.65	5,442.46
	(i) Other expenses	2,345.05	2,274.20	2,916.62	8,282.81	12,525.15
	Total expenses	9,407.88	8,946.13	10,674.71	32,716.26	43,487.38
3	(Loss)/Profit before tax (1 - 2)	(214.77)	52.92	(1,450.42)	(3,741.04)	(3,303.96)
4	Tax expense:					
	(a) Current tax	-	-	-	-	-
	(b) Deferred tax (Refer note 6)	-	-	-	-	2,106.66
	Total tax expense	-	-	-	-	2,106.66
5	(Loss)/Profit for the period (3 - 4)	(214.77)	52.92	(1,450.42)	(3,741.04)	(5,410.62)
6	Other comprehensive income (gross of tax)					
	(a) Items that will not be reclassified to profit or loss	128.94	(20.87)	(67.72)	66.32	(83.49)
	Tax on above	-	-	-	-	-
	(b) Items that will be reclassified to profit or loss	-	-	-	-	-
	Tax on above	-	-	-	-	-
	Total other comprehensive income (net of income tax)	128.94	(20.87)	(67.72)	66.32	(83.49)
7	Total comprehensive income for the period (5 + 6)	(85.83)	32.05	(1,518.14)	(3,674.72)	(5,494.11)
8	Net profit/(loss) attributable to:					
	- Owners of the Company	(237.53)	21.43	(1,436.23)	(3,801.37)	(5,442.35)
	- Non Controlling Interest	22.76	31.49	(14.19)	60.33	31.73
	Total comprehensive income attributable to :					
	- Owners of the Company	(108.59)	0.56	(1,503.95)	(3,735.05)	(5,525.84)
	- Non Controlling Interest	22.76	31.49	(14.19)	60.33	31.73
9	Paid-up equity share capital	1,306.41	1,306.41	1,306.41	1,306.41	1,306.41
	Face value per equity share	10.00	10.00	10.00	10.00	10.00
10	Earnings per equity share (of Rs. 10 each) (not annualised):					
	(a) Basic	(1.82)	0.16	(10.99)	(29.10)	(41.66)
	(b) Diluted	(1.82)	0.16	(10.99)	(29.10)	(41.66)
	See accompanying notes to the consolidated financial results					

Kaya Limited
Consolidated Statement of Cash Flows for the year ended 31 March 2021

(Rs. in lakhs)

	31 March 2021	31 March 2020
A Cash Flow from Operating Activities:		
Loss before tax	(3,741.04)	(3,303.96)
Adjustments:		
Depreciation and amortisation expense	6,014.42	7,525.78
Impairment loss	25.51	28.47
Employee share-based payment expenses	-	41.47
Liabilities written back to the extent no longer required (net)	(51.68)	(52.89)
Provision for doubtful debts	11.07	-
Finance cost	1,479.87	1,674.09
Profit on sale / discarding of property, plant and equipment (net)	(3.65)	(1.49)
Interest income	(19.37)	(126.21)
Profit on sale of current investments	(40.82)	(95.61)
Unwinding of discount on security deposits	(105.70)	(277.75)
Advances written off during the year	13.23	55.78
Unrealised foreign exchange loss / (gain)	42.88	(27.74)
Net gain on lease modification	(47.86)	(245.73)
Lease rental income	(1,190.88)	-
Operating profit before working capital changes	2,385.98	5,194.21
Changes in working capital:		
Decrease in Inventories	836.91	720.27
Decrease in Trade and Other Receivables	114.15	53.10
Decrease in other assets	209.63	353.78
Decrease in loans	303.73	281.03
(Increase) / Decrease in financial assets	(96.87)	135.01
Increase / (Decrease) in Other financial liabilities	331.13	(839.59)
(Decrease) in Other current liabilities	(1,388.20)	(1,629.86)
Increase in Provisions	209.55	388.84
Increase / (Decrease) in trade and other payables	250.80	(309.86)
Cash generated from operations	3,156.81	4,346.93
Income taxes (paid) / refund	4.32	379.19
Net Cash generated from Operating Activities (A)	3,161.13	4,726.12
B Cash Flow from Investing Activities:		
Acquisition of property, plant and equipment	(287.98)	(917.31)
Proceeds from sale of property, plant and equipment	7.18	4.40
Proceeds from sale of investments	8,541.74	16,683.92
Acquisition of investments	(7,757.63)	(17,023.90)
Interest income received	19.37	126.21
Investment in bank deposits (having original maturity more than 3 months)	(1.88)	(5.13)
Dividend paid to Minority Shareholders	(88.20)	(84.22)
Net Cash generated from / (used in) Investing Activities (B)	432.60	(1,216.03)
C Cash Flow from Financing Activities:		
Repayment of loans and borrowings	(581.04)	(586.62)
Proceeds from loans and borrowings	1,269.00	1,200.00
Repayment of lease liabilities including interest	(3,475.93)	(5,056.69)
Finance costs paid	(286.16)	(249.52)
Net Cash (used in) Financing Activities (C)	(3,074.13)	(4,692.83)
D Effect of exchange difference on translation of foreign currency cash and cash equivalents	(25.18)	51.51
E Net Increase in Cash and Cash Equivalents (A+B+C+D)	494.42	(1,131.24)
Cash and cash equivalents at the beginning of the year	730.66	1,861.90
Cash and cash equivalents at the close of the year	1,225.08	730.66

Kaya Limited

Notes to the Kaya Limited Consolidated financial results:

1. This statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) prescribed under Section 133 of the Companies Act, 2013 and other recognised accounting practices and policies to the extent applicable.

2. The above results were reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on on 19 May 2021. These financial results have been audited by the statutory auditors of the Company who have issued an unmodified audit report and are available on the company's website - <http://www.kaya.in>.

3. The Group has single operating segment viz. "Skin Care and Hair Care Business" in terms of Ind AS 108 - "Operating Segments".

4. The beauty, wellness and personal care retail industry as a whole has been adversely impacted by various factors including the spread of COVID-19. The Group faces significant headwinds due to COVID-19 which have impacted the operations of the Group adversely starting from the month of March 2020 onwards particularly by way of clinic closures due to complete lockdown. This unprecedented disruption has had an adverse impact on the performance during the year and continues to impact the business. In this crisis, our priorities are to protect the employees and their families from COVID-19, besides our customers visiting our clinics and the society associated with it. We do not anticipate material risk to business prospects over the medium to long term.

The Group has begun restoration of clinic operations in UAE from second fortnight of May 2020 and in India from first week of June 2020 and has been operating the clinics for the rest of the year, as permitted by the Government and Local/Regulatory authorities, with controlled movement, maintaining social distancing, taking appropriate hygiene measures and following the directions of regulatory authorities. Overall business is based on fixed cost model, so based on profitability and future potential of the clinics, the Holding Company has shut down around 23 clinics located in India during the year.

The Management has evaluated the impact of existing and anticipated effects of various factors including COVID-19 on its business operations and financial position on the basis of significant assumptions as per its review of current indicators of future economic conditions and taken necessary steps. Also, Management has made the best estimate in relation to the duration and severity of these consequences, as well as their impact on the financial position and results of the Group, including assessment for future periods in respect of certain significant estimates and judgements in respect of certain financial and non-financial assets, and on the going concern assumption. Management believes that the pandemic is not likely to impact the recoverability of the carrying value of its assets used for the preparation of these consolidated financial results, other than the clinic shut down as referred above.

Also, the management has taken measures to mitigate adverse impact on the business, which inter alia includes:

- Reduction in salaries at various levels across the organization
- Reduction in fixed overheads
- Reduction/ waiver of rent for its various clinics during lockdown and renegotiation for the future

Based on internal review, the Group would require funds for its operations. The Group continues to enjoy financial support from the promoter group and has also received funding from them during the year. As per the management, the Group has sufficient financing arrangements to fulfil its working capital requirements and necessary capital expenditure, in addition to the funds expected to be generated from the operating activities.

The Group is closely monitoring the developments and possible effects that may result from the current pandemic on its financial condition, liquidity and operations and is actively working to minimize the impact of this unprecedented situation. As the situation is continuously evolving, the eventual impact may be different from the estimates made as of the date of approval of these Results.

Based on the aforesaid assessment, Management believes that as per estimates made prudently, the Group will continue to operate as a going concern i.e., continue its operations and will be able to discharge its liabilities and realise the carrying amount of its assets as on 31 March 2021 despite the significant impact of COVID-19 and factors which continue to evolve and are therefore highly dependent on future circumstances.

5. Other income for the quarter and year ended 31 March 2021 includes Rs 200.31 lakhs and Rs 1,190.88 lakhs respectively on account of rent concessions as the Group has availed practical expedient of Ind AS 116.

6. As at 31 March 2018, the Holding Company had recognised deferred tax assets on tax losses including unabsorbed depreciation and other items on the basis of reasonable certainty that the same will be utilised against taxable profits in future. Based on internal and external factors, the Holding Company has reassessed and reversed the deferred tax assets of Rs 2,106.66 lakhs during year ended 31 March 2020 recognised in earlier years.

7. The figures of last quarter, are the balancing figures between audited figures in respect of the full financial year and the unaudited published year to date figures up to the third quarter of the respective financial year, which were subjected to review.

8. Previous period's figures have been regrouped/reclassified wherever required to make them comparable with the figures for the current period.

Place : Mumbai

RAJESH MEHRA
Digitally signed by
RAJESH MEHRA
Date: 2021.05.19
14:34:05 +05'30'

Date: 19 May 2021

Harsh Mariwala

Harshraj Charandas Mariwala
Digitally signed by
Harshraj Charandas
Mariwala
Date: 2021.05.19
14:48:40 +05'30'

Chairman and Managing Director